

## Detail by Head of Service

## Appendix B

## HEAD OF RESOURCES &amp; PERFORMANCE

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Resources & Performance	683,832	162,510	0	162,510	158,196	0	158,196	(4,314)	2.65%	(552)	Salary savings due to vacancies, trainee posts and pension scheme opt out, combined with an anticipated underspend on software charges.
Grants to Organisations	79,926	79,926	0	79,926	79,914	0	79,914	(12)	0.02%	(12)	
General Fund Adjustments	(11,095,473)	2,636,822	(24,655,962)	(22,019,140)	2,642,153	(24,644,557)	(22,002,404)	16,736	0.08%	272,547	£20k additional levy payable due to more business rates collectable, offset by an anticipated extra £85k income from the Suffolk Business Rate Pool. £336k originally budgeted to be transferred from Business Rate Equalisation Reserve not taken due to overall budget position being underspent.
<b>Resources &amp; Performance:</b>	<b>-10,331,715</b>	<b>2,879,258</b>	<b>-24,655,962</b>	<b>(21,776,704)</b>	<b>2,880,263</b>	<b>(24,644,557)</b>	<b>(21,764,294)</b>	<b>12,410</b>	<b>0.06%</b>	<b>271,983</b>	
Internal Audit	109,896	31,596	(5,601)	25,995	30,440	(2,700)	27,740	1,745	6.71%	(597)	
<b>Internal Audit:</b>	<b>109,896</b>	<b>31,596</b>	<b>-5,601</b>	<b>25,995</b>	<b>30,440</b>	<b>(2,700)</b>	<b>27,740</b>	<b>1,745</b>	<b>6.71%</b>	<b>(597)</b>	
ICT	899,911	335,294	(74,751)	260,543	317,777	(43,270)	274,507	13,964	5.36%	(10,817)	
<b>ICT:</b>	<b>899,911</b>	<b>335,294</b>	<b>-74,751</b>	<b>260,543</b>	<b>317,777</b>	<b>(43,270)</b>	<b>274,507</b>	<b>13,964</b>	<b>5.36%</b>	<b>(10,817)</b>	
Anglia Revenues Partnership	1,380,370	348,666	(3,612)	345,054	418,346	(40,302)	378,044	32,990	9.56%	0	
Council Tax Administration	(221,900)	0	(121,474)	(121,474)	222	(165,888)	(165,666)	(44,192)	36.38%	(51,323)	Additional Council Tax Administration Subsidy received due to the merging of New Burdens Grant, along with anticipated additional court costs recovered above the budgeted level.
Business Rate Administration	(169,457)	75	(42,438)	(42,363)	163	(43,501)	(43,338)	(975)	2.30%	(2,445)	
Housing Benefits	(420,862)	7,208,175	(7,450,168)	(241,993)	6,644,725	(7,127,645)	(482,920)	(240,927)	99.56%	97,229	Anticipated that overpayments recovered will be below budget.
<b>Anglia Revenues Partnership:</b>	<b>568,151</b>	<b>7,556,916</b>	<b>-7,617,692</b>	<b>(60,776)</b>	<b>7,063,456</b>	<b>(7,377,336)</b>	<b>(313,880)</b>	<b>(253,104)</b>	<b>416.45%</b>	<b>43,461</b>	
Corporate Expenditure	990,465	341,029	(28,182)	312,847	365,397	(13,468)	351,929	39,082	12.49%	24,111	
Non-Distributed Costs	166,979	42,749	(1,005)	41,744	1,283	(299)	984	(40,760)	97.64%	1,752	
Non-Distributed Costs - Cost of Unused Assets	42,980	4,400	0	4,400	4,400	0	4,400	0	0.00%	0	
<b>Corporate Expenditure:</b>	<b>1,200,424</b>	<b>388,178</b>	<b>-29,187</b>	<b>358,991</b>	<b>371,080</b>	<b>(13,767)</b>	<b>357,313</b>	<b>(1,678)</b>	<b>0.47%</b>	<b>25,863</b>	
Emergency Planning	30,727	0	0	0	0	0	0	0	0.00%	0	
<b>Emergency Planning:</b>	<b>30,727</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.00%</b>	<b>0</b>	
<b>TOTALS: RESOURCES &amp; PERFORMANCE</b>	<b>-7,522,606</b>	<b>11,191,242</b>	<b>-32,383,193</b>	<b>(21,191,951)</b>	<b>10,663,016</b>	<b>(32,081,630)</b>	<b>(21,418,614)</b>	<b>(226,663)</b>	<b>1.07%</b>	<b>329,893</b>	

## Detail by Head of Service

## Appendix B

## HEAD OF HUMAN RESOURCES, LEGAL &amp; DEMOCRATIC SERVICES

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Human Resources & Payroll	377,439	114,992	(29,094)	85,898	118,244	(26,698)	91,546	5,648	6.58%	2,068	
<b>Human Resources:</b>	<b>377,439</b>	<b>114,992</b>	<b>-29,094</b>	<b>85,898</b>	<b>118,244</b>	<b>(26,698)</b>	<b>91,546</b>	<b>5,648</b>	<b>6.58%</b>	<b>2,068</b>	
Health & Safety	96,865	24,267	(1,651)	22,616	25,536	(2,380)	23,156	540	2.39%	2,561	
<b>Health &amp; Safety:</b>	<b>96,865</b>	<b>24,267</b>	<b>-1,651</b>	<b>22,616</b>	<b>25,536</b>	<b>(2,380)</b>	<b>23,156</b>	<b>540</b>	<b>2.39%</b>	<b>2,561</b>	
Central Training Services	147,267	36,816	0	36,816	22,717	0	22,717	(14,099)	38.30%	(8,619)	
<b>Learning &amp; Development:</b>	<b>147,267</b>	<b>36,816</b>	<b>0</b>	<b>36,816</b>	<b>22,717</b>	<b>0</b>	<b>22,717</b>	<b>(14,099)</b>	<b>38.30%</b>	<b>(8,619)</b>	
Legal Services	260,376	71,697	(10,938)	60,759	81,483	(8,638)	72,845	12,086	19.89%	1,720	
<b>Legal Services:</b>	<b>260,376</b>	<b>71,697</b>	<b>-10,938</b>	<b>60,759</b>	<b>81,483</b>	<b>(8,638)</b>	<b>72,845</b>	<b>12,086</b>	<b>19.89%</b>	<b>1,720</b>	
Democratic Services	117,429	27,143	0	27,143	31,545	(62)	31,483	4,340	15.99%	969	
Members Allowances & Expenses	363,260	94,856	0	94,856	93,960	0	93,960	(896)	0.94%	(2,256)	Underspend on Members allowances due to vacancy.
Mayoralty & Civic Functions	95,433	23,903	(999)	22,904	20,493	(3,103)	17,390	(5,514)	24.07%	(9,154)	
<b>Democratic Services:</b>	<b>576,122</b>	<b>145,902</b>	<b>-999</b>	<b>144,903</b>	<b>145,998</b>	<b>(3,165)</b>	<b>142,833</b>	<b>(2,070)</b>	<b>1.43%</b>	<b>(10,441)</b>	
Electoral Registration	134,518	32,323	(537)	31,786	26,496	0	26,496	(5,290)	16.64%	(1,465)	
Election Expenses	78,206	41,403	0	41,403	46,413	39,860	86,273	44,870	108.37%	1,664	
<b>Elections:</b>	<b>212,724</b>	<b>73,726</b>	<b>-537</b>	<b>73,189</b>	<b>72,909</b>	<b>39,860</b>	<b>112,769</b>	<b>39,580</b>	<b>54.08%</b>	<b>199</b>	
<b>TOTALS: HR &amp; DEMOCRATIC SERVICES</b>	<b>1,670,793</b>	<b>467,400</b>	<b>-43,219</b>	<b>424,181</b>	<b>466,887</b>	<b>(1,021)</b>	<b>465,866</b>	<b>41,685</b>	<b>9.83%</b>	<b>(12,512)</b>	

## Detail by Head of Service

## Appendix B

## HEAD OF FAMILIES &amp; COMMUNITIES

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Policy	160,661	42,119	(3,378)	38,741	43,402	(3,378)	40,024	1,283	3.31%	2,839	
<b>Policy:</b>	<b>160,661</b>	<b>42,119</b>	<b>-3,378</b>	<b>38,741</b>	<b>43,402</b>	<b>(3,378)</b>	<b>40,024</b>	<b>1,283</b>	<b>3.31%</b>	<b>2,839</b>	
Communications	120,895	28,903	0	28,903	27,965	0	27,965	(938)	3.25%	2,924	
Website and Intranet	34,254	17,413	0	17,413	11,370	0	11,370	(6,043)	34.70%	(5,372)	
<b>Communications:</b>	<b>155,149</b>	<b>46,316</b>	<b>0</b>	<b>46,316</b>	<b>39,335</b>	<b>0</b>	<b>39,335</b>	<b>(6,981)</b>	<b>15.07%</b>	<b>(2,448)</b>	
Customer Services	513,465	133,449	0	133,449	142,128	0	142,128	8,679	6.50%	24,476	
Bus Stations	71,656	67,120	(17,922)	49,198	97,636	(39,665)	57,971	8,773	17.83%	9,862	
<b>Customer Services:</b>	<b>585,121</b>	<b>200,569</b>	<b>-17,922</b>	<b>182,647</b>	<b>239,764</b>	<b>(39,665)</b>	<b>200,099</b>	<b>17,452</b>	<b>9.56%</b>	<b>34,338</b>	
Community Development	319,440	76,455	0	76,455	74,178	(532)	73,646	(2,809)	3.67%	(29,538)	Saving on salary costs associated with the recent staff changes in the F&C team.
Community Chest - Families & Communities	216,483	283,940	(95,066)	188,874	262,276	(76,470)	185,806	(3,068)	1.62%	0	
Community Centres	28,311	26,469	(2,553)	23,916	33,950	(3,062)	30,888	6,972	29.15%	6,062	
<b>Families &amp; Communities:</b>	<b>564,234</b>	<b>386,864</b>	<b>-97,619</b>	<b>289,245</b>	<b>370,404</b>	<b>(80,064)</b>	<b>290,340</b>	<b>1,095</b>	<b>0.38%</b>	<b>(23,476)</b>	
<b>TOTALS: FAMILIES &amp; COMMUNITIES</b>	<b>1,465,165</b>	<b>675,868</b>	<b>-118,919</b>	<b>556,949</b>	<b>692,905</b>	<b>(123,107)</b>	<b>569,798</b>	<b>12,849</b>	<b>2.31%</b>	<b>11,253</b>	

## Detail by Head of Service

## Appendix B

## HEAD OF PLANNING &amp; GROWTH

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Development Control	(78,370)	151,230	(176,568)	(25,338)	159,546	(165,659)	(6,113)	19,225	75.87%	46,028	Higher than budgeted advertising costs, plus additional anticipated agency staff and recruitment costs.
<b>Development Control:</b>	<b>-78,370</b>	<b>151,230</b>	<b>-176,568</b>	<b>(25,338)</b>	<b>159,546</b>	<b>(165,659)</b>	<b>(6,113)</b>	<b>19,225</b>	<b>75.87%</b>	<b>46,028</b>	
Planning Policy	611,590	209,608	(869)	208,739	198,629	(11,156)	187,473	(21,266)	10.19%	1,665	
Local Plan	0	14,625	(14,625)	0	13,300	0	13,300	13,300	0.00%	2,155	
<b>Place Shaping:</b>		<b>224,233</b>	<b>-15,494</b>	<b>208,739</b>	<b>211,929</b>	<b>(11,156)</b>	<b>200,773</b>	<b>(7,966)</b>	<b>3.82%</b>	<b>3,820</b>	
Land Charges	(143,054)	22,584	(58,350)	(35,766)	16,830	(51,267)	(34,437)	1,329	3.72%	3,627	
Building Control	(39,218)	50,564	(69,100)	(18,536)	51,400	(52,393)	(993)	17,543	94.64%	73,481	Forecasted underachievement of income.
Planning & Regulatory Support	314,960	73,701	0	73,701	73,593	0	73,593	(108)	0.15%	3,348	
<b>Business (BC &amp; Support):</b>	<b>132,688</b>	<b>146,849</b>	<b>-127,450</b>	<b>19,399</b>	<b>141,823</b>	<b>(103,660)</b>	<b>38,163</b>	<b>18,764</b>	<b>96.73%</b>	<b>80,456</b>	
Prevention of Pollution	65,062	17,217	(4,719)	12,498	15,355	(2,221)	13,134	636	5.09%	4,356	
Environmental Management	21,381	11,147	(6,525)	4,622	10,748	(1,036)	9,712	5,090	110.13%	(13,500)	
Drinking Water Quality	19,944	7,362	(2,373)	4,989	6,416	(2,665)	3,751	(1,238)	24.81%	(1,027)	
Climate Change	69,414	26,048	0	26,048	26,845	0	26,845	797	3.06%	2,728	
Home Energy Conservation	4,850	1,212	0	1,212	(1,015)	0	(1,015)	(2,227)	183.75%	(2,365)	
<b>Environment:</b>	<b>180,651</b>	<b>62,986</b>	<b>-13,617</b>	<b>49,369</b>	<b>58,349</b>	<b>(5,922)</b>	<b>52,427</b>	<b>3,058</b>	<b>6.19%</b>	<b>(9,808)</b>	
Licensing	(29,737)	30,936	(41,301)	(10,365)	23,357	(35,433)	(12,076)	(1,711)	16.51%	8,508	
Hackney Carriage & Private Hire Licensing	(62,416)	2,892	(24,585)	(21,693)	5,269	(19,347)	(14,078)	7,615	35.10%	8,421	
Food Safety	83,355	23,259	(3,711)	19,548	16,116	(6,894)	9,222	(10,326)	52.82%	(6,910)	
Health & Safety at Work Act/Enforcement	84,664	19,872	0	19,872	15,683	0	15,683	(4,189)	21.08%	(6,086)	
<b>Business Reg &amp; Licensing:</b>	<b>75,866</b>	<b>76,959</b>	<b>-69,597</b>	<b>7,362</b>	<b>60,425</b>	<b>(61,674)</b>	<b>(1,249)</b>	<b>(8,611)</b>	<b>116.97%</b>	<b>3,933</b>	
Economic Development & Growth	300,277	236,029	(164,453)	71,576	71,420	(338)	71,082	(494)	0.69%	5,305	
Strategic Tourism & Markets	27,503	8,112	(1,251)	6,861	7,605	0	7,605	744	10.84%	937	
Bury Christmas Fayre	(6,023)	33,671	(36,054)	(2,383)	2,758	(36,045)	(33,287)	(30,904)	1296.85%	(2,000)	
Vibrant Town Centres	0	0	0	0	643	0	643	643	0.00%	643	
<b>Economic Development &amp; Growth:</b>	<b>321,757</b>	<b>277,812</b>	<b>-201,758</b>	<b>76,054</b>	<b>82,426</b>	<b>(36,383)</b>	<b>46,043</b>	<b>(30,011)</b>	<b>39.46%</b>	<b>4,885</b>	
<b>TOTALS: PLANNING &amp; GROWTH</b>	<b>632,592</b>	<b>940,069</b>	<b>-604,484</b>	<b>335,585</b>	<b>714,498</b>	<b>(384,454)</b>	<b>330,044</b>	<b>(5,541)</b>	<b>1.65%</b>	<b>129,314</b>	

## Detail by Head of Service

## Appendix B

## HEAD OF OPERATIONS

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Vehicle Workshop	(64,730)	115,485	(18,444)	97,041	112,986	(21,625)	91,361	(5,680)	5.85%	(3,003)	
Pool Cars	20,340	8,292	0	8,292	5,259	5,170	10,429	2,137	25.77%	0	
Vehicle Workshop Trading Account - FHDC	1,160	73,965	(102,036)	(28,071)	53,994	(37,155)	16,839	44,910	159.99%	0	
<b>Fleet Management:</b>	<b>-43,230</b>	<b>197,742</b>	<b>-120,480</b>	<b>77,262</b>	<b>172,239</b>	<b>(53,610)</b>	<b>118,629</b>	<b>41,367</b>	<b>53.54%</b>	<b>(3,003)</b>	
Depots	(159,670)	261,862	(44,415)	217,447	242,067	(17,739)	224,328	6,881	3.16%	4,616	
Grounds Maintenance Operatives	(162,510)	266,118	(23,868)	242,250	241,670	(16,868)	224,802	(17,448)	7.20%	3,638	
Tree Maintenance Operatives	(1,120)	44,545	(149,287)	(104,742)	29,505	(139,287)	(109,782)	(5,040)	4.81%	(17,859)	
Waste & Cleansing Operatives	(427,050)	1,454,477	(330)	1,454,147	1,404,002	(75)	1,403,927	(50,220)	3.45%	(28,547)	Vehicles underspend £23k
Markets	(66,946)	94,568	(94,635)	(67)	81,392	(93,323)	(11,931)	(11,864)	17707.46%	4,664	
<b>Operational:</b>	<b>(817,296)</b>	<b>2,121,570</b>	<b>(312,535)</b>	<b>1,809,035</b>	<b>1,998,636</b>	<b>(267,292)</b>	<b>1,731,344</b>	<b>(77,691)</b>	<b>4.29%</b>	<b>(33,488)</b>	
Street Cleansing	1,445,737	26,239	(7,620)	18,619	33,680	45,638	79,318	60,699	326.01%	6,402	
Refuse Collection (Black Bin)	1,138,807	34,608	(3,933)	30,675	32,109	(1,460)	30,649	(26)	0.08%	(1,614)	
Recycling Collection (Blue Bin)	739,869	35,672	(50,953)	(15,281)	36,265	(16,691)	19,574	34,855	228.09%	54,115	Estimate based on 8000 Tonnes @ £34, The actual rate being received is £27.23 resulting in reduction of income of £54160
Compostable Collection (Brown Bin)	385,811	125,518	(155,975)	(30,457)	37,147	(388,340)	(351,193)	(320,736)	1053.08%	(84)	
Bulky, Fridges, Metal & Scrap Collection	129,099	3,844	(8,001)	(4,157)	3,216	(10,896)	(7,680)	(3,523)	84.75%	(3,263)	
Clinical & Hazardous Waste Collection	15,308	5,056	(1,785)	3,271	12,433	(1,154)	11,279	8,008	244.82%	3,279	
Multi-Bank Recycling Sites	(13,321)	17,528	(18,706)	(1,178)	10,000	(12,434)	(2,434)	(1,256)	106.62%	(924)	
Trade Waste	(41,284)	74,051	(939,712)	(865,661)	50,779	(1,167,054)	(1,116,275)	(250,614)	28.95%	(189,415)	
<b>Waste - Business &amp; Commercial</b>	<b>3,800,026</b>	<b>322,516</b>	<b>-1,186,685</b>	<b>(864,169)</b>	<b>215,629</b>	<b>(1,552,391)</b>	<b>(1,336,762)</b>	<b>(472,593)</b>	<b>54.69%</b>	<b>(131,504)</b>	
Property Services	475,128	111,707	(1,843)	109,864	114,959	(1,194)	113,765	3,901	3.55%	3,997	
<b>Property Maintenance:</b>	<b>475,128</b>	<b>111,707</b>	<b>-1,843</b>	<b>109,864</b>	<b>114,959</b>	<b>(1,194)</b>	<b>113,765</b>	<b>3,901</b>	<b>3.55%</b>	<b>3,997</b>	
Industrial & Business Units	(1,454,507)	224,554	(452,262)	(227,708)	200,636	(455,274)	(254,638)	(26,930)	11.83%	(26,931)	Rates on void properties presently underspent
Town Centres & Shops	(792,325)	75,870	(233,030)	(157,160)	23,376	(195,960)	(172,584)	(15,424)	9.81%	(43,524)	Rates on void properties presently underspent
<b>Property Management:</b>	<b>(2,246,832)</b>	<b>300,424</b>	<b>(685,292)</b>	<b>(384,868)</b>	<b>224,012</b>	<b>(651,234)</b>	<b>(427,222)</b>	<b>(42,354)</b>	<b>11.00%</b>	<b>(70,455)</b>	
Offices: West Suffolk House	(147,975)	557,846	(237,607)	320,239	621,179	(52,833)	568,346	248,107	77.48%	(1,949)	
Offices: Haverhill House	(46,950)	67,942	(51,114)	16,828	38,548	9,655	48,203	31,375	186.45%	(9,900)	
Offices: College Heath Road	0	0	0	0	114	2,841	2,955	2,955	0.00%	0	
Public Conveniences	131,457	58,138	(9,618)	48,520	59,164	(8,775)	50,389	1,869	3.85%	2,080	
CCTV	203,052	112,744	(46,986)	65,758	97,060	(5,036)	92,024	26,266	39.94%	9,905	
Green Travel Plan	(15,030)	30,018	(16,455)	13,563	1,339	(5,035)	(3,696)	(17,259)	127.25%	(1,584)	
Street Banners & Displays	103	515	(1,598)	(1,083)	501	(1,972)	(1,471)	(388)	35.83%	(350)	
District Highways Services	406,693	21,099	(48,899)	(27,800)	12,765	(1,055)	11,710	39,510	142.12%	(2,940)	
Street Furniture	193,813	12,638	(191)	12,446	11,015	(42)	10,973	(1,473)	11.84%	(1,384)	
Land Drainage & Associated Works	7,079	1,251	(255)	996	0	0	0	(996)	100.00%	(996)	
<b>Facilities, CCTV &amp; Highways Services:</b>	<b>732,242</b>	<b>862,191</b>	<b>-412,723</b>	<b>449,467</b>	<b>841,685</b>	<b>(62,252)</b>	<b>779,433</b>	<b>329,966</b>	<b>73.41%</b>	<b>(7,118)</b>	
Courier & Postal Service	114,410	58,777	(32,499)	26,278	48,264	(1,578)	46,686	20,408	77.66%	(2,776)	
Printing & Copying Service	23,910	15,954	(9,978)	5,976	21,358	(6,826)	14,532	8,556	143.17%	3,980	
<b>Central Services:</b>		<b>74,731</b>	<b>-42,477</b>	<b>32,254</b>	<b>69,622</b>	<b>(8,404)</b>	<b>61,218</b>	<b>28,964</b>	<b>89.80%</b>	<b>1,204</b>	



## Detail by Head of Service

## Appendix B

## HEAD OF OPERATIONS (CONTINUED)

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Off Street Car Parks	(2,897,871)	779,230	(1,081,581)	(302,351)	755,323	(1,131,547)	(376,224)	(73,873)	24.43%	(320,823)	Anticipated Income is based on 15/16 actual level
On Street Car Parking	(128,517)	197,874	(230,001)	(32,127)	268,139	(258,839)	9,300	41,427	128.95%	2,714	
<b>Car Parking:</b>		<b>977,104</b>	<b>(1,311,582)</b>	<b>(334,478)</b>	<b>1,023,462</b>	<b>(1,390,386)</b>	<b>(366,924)</b>	<b>(32,446)</b>	<b>9.70%</b>	<b>(318,109)</b>	
Leisure Services Management & Support	146,446	35,301	0	35,301	36,507	0	36,507	1,206	3.42%	6,061	
Arboriculture (Tree Maintenance Works)	197,577	159,402	(39)	159,363	170,869	(17,540)	153,329	(6,034)	3.79%	(2,851)	
Other Parks and Play Provision	431,873	56,755	(41,029)	15,726	40,950	(41,184)	(234)	(15,960)	101.49%	(4,812)	
Abbey Gardens	305,684	79,455	(35,084)	44,371	69,075	(19,813)	49,262	4,891	11.02%	9,045	
Nowton Park	67,776	60,970	(31,914)	29,056	62,663	(27,254)	35,409	6,353	21.86%	13,150	
East Town Park	96,931	27,075	(3,744)	23,331	27,235	(3,919)	23,316	(15)	0.06%	1,398	
Clare Country Park	1,870	1,278	0	1,278	1,363	0	1,363	85	6.65%	187	
Children's Play Areas	100,281	31,403	(54)	31,349	34,855	(52)	34,803	3,454	11.02%	2,583	
Cemeteries & Closed Churchyards	235,702	55,768	(32,490)	23,278	52,572	(27,451)	25,121	1,843	7.92%	1,339	
Allotments	(150)	0	(730)	(730)	0	(1,581)	(1,581)	(851)	116.58%	(851)	
Sports & Leisure Centres	497,020	422,908	(30,204)	392,704	414,846	(14,520)	400,326	7,622	1.94%	(1,648)	
Leisure & Sports	49,900	25,307	0	25,307	27,226	0	27,226	1,919	7.58%	0	
<b>Leisure &amp; Cultural - Parks</b>	<b>2,130,910</b>	<b>955,622</b>	<b>-175,288</b>	<b>780,334</b>	<b>938,161</b>	<b>(153,314)</b>	<b>784,847</b>	<b>4,513</b>	<b>0.58%</b>	<b>23,601</b>	
Arts, Heritage & Cultural Services	113,290	82,183	0	82,183	87,816	(4,730)	83,086	903	1.10%	121	
Moyse's Hall Museum	231,399	122,398	(20,427)	101,971	123,137	(20,298)	102,839	868	0.85%	(3,961)	
West Stow Country Park	122,356	130,743	(69,303)	61,440	125,102	(78,728)	46,374	(15,066)	24.52%	(2,619)	
West Stow ASVT Operating Account	0	0	(741)	(741)	0	(11,206)	(11,206)	(10,465)	1412.28%	0	
Heritage Outreach Services	3,500	876	0	876	0	0	0	(876)	100.00%	0	
Heritage Sites & Monuments	2,923	8,749	(3,909)	4,840	5,840	(340)	5,500	660	13.64%	660	
West Front Houses	28,076	68,300	(36,724)	31,576	60,255	(25,921)	34,334	2,758	8.73%	2,758	
Tourist Information Centres	86,498	28,207	(2,007)	26,200	26,814	(7,987)	18,827	(7,373)	28.14%	(15,930)	
Shopmobility	28,759	20,400	(2,328)	18,072	12,088	(549)	11,539	(6,533)	36.15%	(1,903)	
<b>Leisure &amp; Cultural - TIC &amp; Heritage:</b>	<b>616,801</b>	<b>461,856</b>	<b>-135,439</b>	<b>326,417</b>	<b>441,052</b>	<b>(149,759)</b>	<b>291,293</b>	<b>(35,124)</b>	<b>10.76%</b>	<b>(20,874)</b>	
The Athenaeum	58,099	97,328	(25,444)	71,884	88,376	(18,128)	70,248	(1,636)	2.28%	1,256	
The Guildhall, Bury St Edmunds	20,966	37,127	(6,228)	30,899	43,558	(5,030)	38,528	7,629	24.69%	112	
<b>Leisure &amp; Cultural - Public Halls:</b>	<b>79,065</b>	<b>134,455</b>	<b>-31,672</b>	<b>102,783</b>	<b>131,934</b>	<b>(23,158)</b>	<b>108,776</b>	<b>5,993</b>	<b>5.83%</b>	<b>1,368</b>	
Bury Festival	44,587	123,679	(97,377)	26,302	130,554	(101,256)	29,298	2,996	11.39%	1,412	
<b>Commercial - Entertainment &amp; Events:</b>	<b>44,587</b>	<b>123,679</b>	<b>-97,377</b>	<b>26,302</b>	<b>130,554</b>	<b>(101,256)</b>	<b>29,298</b>	<b>2,996</b>	<b>11.39%</b>	<b>1,412</b>	
Leisure Promotion	96,604	26,007	(2,499)	23,508	30,965	0	30,965	7,457	31.72%	2,648	
<b>Commercial - Marketing:</b>	<b>96,604</b>	<b>26,007</b>	<b>-2,499</b>	<b>23,508</b>	<b>30,965</b>	<b>0</b>	<b>30,965</b>	<b>7,457</b>	<b>31.72%</b>	<b>2,648</b>	
The Apex	534,067	646,170	(293,992)	352,178	666,518	(334,384)	332,134	(20,044)	5.69%	(6,025)	
<b>The Apex</b>	<b>534,067</b>	<b>646,170</b>	<b>-293,992</b>	<b>352,178</b>	<b>666,518</b>	<b>(334,384)</b>	<b>332,134</b>	<b>(20,044)</b>	<b>5.69%</b>	<b>(6,025)</b>	
<b>TOTALS: OPERATIONS</b>	<b>5,402,072</b>	<b>7,315,774</b>	<b>-4,809,884</b>	<b>2,505,889</b>	<b>6,999,428</b>	<b>(4,748,634)</b>	<b>2,250,794</b>	<b>(255,095)</b>	<b>10.18%</b>	<b>(556,346)</b>	

## Detail by Head of Service

## Appendix B

## HEAD OF HOUSING

Cost Centre Description	Full Year Budget £	Expenditure Budget to date £	Income Budget to date £	Net Budget to Date £	Expenditure Actual to Date £	Income Actual to Date £	Net Actual to Date £	Variance to Date £	Variance to Date %	Y/E Forecast Variance £	Year End Variance Notes
Housing Renewals	127,636	40,737	(155)	40,582	43,677	(155)	43,522	2,940	7.24%	4,755	
Burial of the Dead	16,299	4,088	(24)	4,063	7,136	1,444	8,580	4,517	111.17%	4,959	
Gypsies & Travellers	24,409	5,213	(24)	5,188	4,169	(24)	4,145	(1,043)	20.10%	524	
Other Public Health Services	210,001	52,792	(1,265)	51,527	66,478	(16,151)	50,327	(1,200)	2.33%	(11,209)	
<b>Public Health &amp; Housing:</b>	<b>378,345</b>	<b>102,830</b>	<b>-1,468</b>	<b>101,360</b>	<b>121,460</b>	<b>(14,886)</b>	<b>106,574</b>	<b>5,214</b>	<b>5.14%</b>	<b>(971)</b>	
Housing Development & Strategy	133,542	29,349	0	29,349	45,613	(25,000)	20,613	(8,736)	29.77%	(7,261)	
<b>Housing Development &amp; Strategy:</b>	<b>133,542</b>	<b>29,349</b>	<b>0</b>	<b>29,349</b>	<b>45,613</b>	<b>(25,000)</b>	<b>20,613</b>	<b>(8,736)</b>	<b>29.77%</b>	<b>(7,261)</b>	
Homelessness	115,171	61,069	(36,249)	24,820	59,187	(40,733)	18,454	(6,366)	25.65%	5,021	
Housing Advice & Choice Based Lettings	238,818	61,743	(3,444)	58,299	52,644	(31)	52,613	(5,686)	9.75%	(1,831)	
Non-HRA Housing Properties	960	0	0	0	3,268	0	3,268	3,268	0.00%	3,268	
<b>Housing Options:</b>	<b>354,949</b>	<b>122,812</b>	<b>-39,693</b>	<b>83,119</b>	<b>115,099</b>	<b>(40,764)</b>	<b>74,335</b>	<b>(8,784)</b>	<b>10.57%</b>	<b>6,458</b>	
Housing Business & Partnerships	44,661	18,921	(8,001)	10,920	30,456	(22,650)	7,806	(3,114)	28.52%	16,098	
<b>Housing Business &amp; Partnerships:</b>	<b>44,661</b>	<b>18,921</b>	<b>-8,001</b>	<b>10,920</b>	<b>30,456</b>	<b>(22,650)</b>	<b>7,806</b>	<b>(3,114)</b>	<b>28.52%</b>	<b>16,098</b>	
<b>TOTALS: HOUSING:</b>	<b>911,497</b>	<b>273,912</b>	<b>-49,162</b>	<b>224,748</b>	<b>312,628</b>	<b>(103,300)</b>	<b>209,328</b>	<b>(15,420)</b>	<b>6.86%</b>	<b>14,324</b>	